

Annual General Meeting

2013/14



Celebrating 20 years of education excellence in South Africal



- Opening and welcome
- Apologies
- Minutes of the previous AGM and matters arising
- Chairperson's Report
- CEO's Report
 - Annual Financial Statements and Annual Report
 - BANKSETA Board Members
 - 2015/16 Business Plan and Planned Budget
- Skills @ work Awards
- Enterprisation Hub (Project Successes)
- General
- Closure



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CHAIRPERSON'S REPORT 30 January 2015









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CEO'S REPORT 30 January 2015







VISION AND MISSION

"Celebrating 20 years of education excellence.

VISION

To be recognised as a centre of excellence and innovation for skills development in the broader banking and microfinance sector.

MISSION

To support transformation and people development through partnerships and to enable stakeholders to advance the national and global position of the broader banking and microfinance industry.

CORPORATE VALUES

"Celebrating 20 years of education excellence."

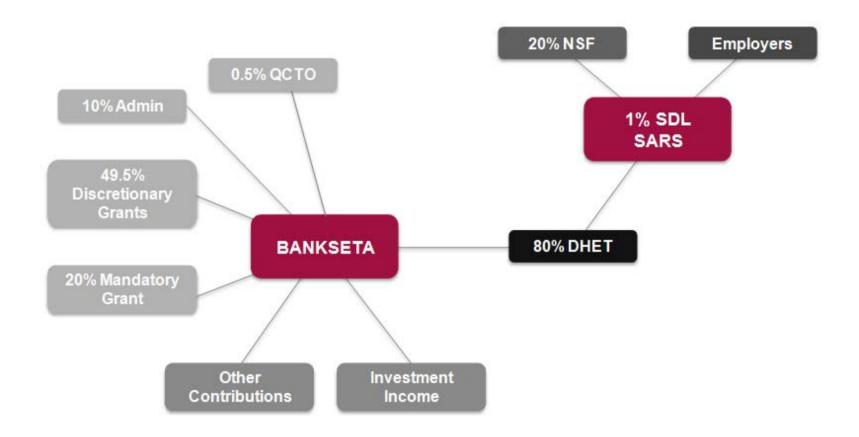
- Respect
- Innovation
- Customer focus
- Professionalism
- Diversity
- Integrity
- Team work

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GUIDING PRINCIPLES

"Celebrating 20 years of education excellence."

- Leverage the skills levy funds for the strategic benefit of the banking and microfinance sector.
- Provide quality assured, world-class skills training services at the lowest cost.
- Deploy leading edge technology.
- Judiciously carry out the NSDS mandate.
- Maintain status as a preferred human resource development partner in banking and microfinance.
- Exceed customer expectations.



FINANCIAL HIGHLIGHTS - OVERALL

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- Clean Audit unqualified
- Allocated R688 million during the year to DG projects
- Discretionary funds at year end are 98% committed
- Signed agreement to contribute R72 million towards TVET Colleges Infrastructure development
- Mandatory grant approval ratio remained at 97%
- Admin expenses below the 10% legislated limit.

FINANCIAL HIGHLIGHTS - PERFORMANCE

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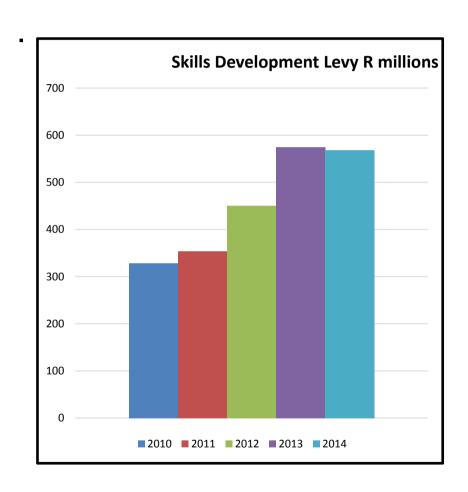
| Statement of Financial Performance | 2013/14 Audited R'millions | 2012/13 Audited R'millions | Var |
|--|----------------------------------|----------------------------------|-------|
| Revenue | | | |
| SDL Levy Income -80% | 568 | 575 | -1% |
| Investment Income | 20 | 18 | 11% |
| Other Income (Penalties, interest and donations for | | | |
| special projects) | 24 | 46 | -48% |
| Total Revenue | 612 | 639 | -4% |
| Expenditure | | | |
| Mandatory Grants | 188 | 351 | -46% |
| Discretionery expenditure (grants, projects and | 005 | 404 | 0.40/ |
| special projects) | 235 | 121 | 94% |
| FET College Infrastructure Contribution | 65 | 0 | 00/ |
| Admin and finance expenses | 50 | 46 | 9% |
| | 538 | 518 | 4% |
| Net Surplus | 74 | 121 | |

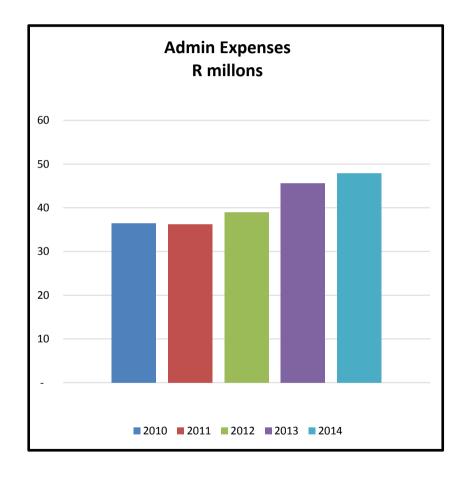
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FINANCIAL HIGHLIGHTS - 5 YEAR TRENDS

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FINANCIAL HIGHLIGHTS - ADMIN EXPENSES

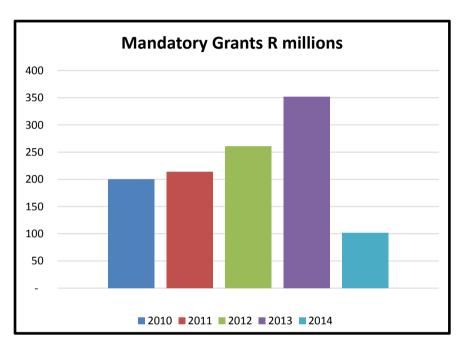
"Celebrating 20 years of education excellence."

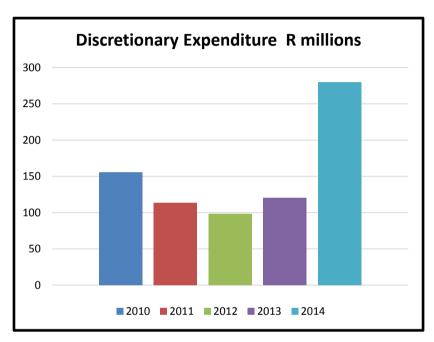
- Human Resources 33 staff complement and 1 vacancy, staff turnover of 2
- Staff costs R18.8 million (prior year R 18.1 million)
- Consulting fees R12.0 million (prior year R11.2 million)
- External audit fees R1.6 million (prior year R1.5 million)
- Operating leases R2.1 million (prior year R2.1 million)
- Research and QCTO costs R3.0 million. Previously funded from discretionary Management of new grant regulations (effective 1 April 2013) – inclusion of research costs
- Implementation of cost containment measures
- Exploring and establishing provincial presence

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FINANCIAL HIGHLIGHTS - MANDATORY GRANTS

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- Mandatory grant claim ration remained at 97% but % dropped to 20%
- 2013/14 WSP and ATR submissions:

Large employers: 57

Medium employers: 40

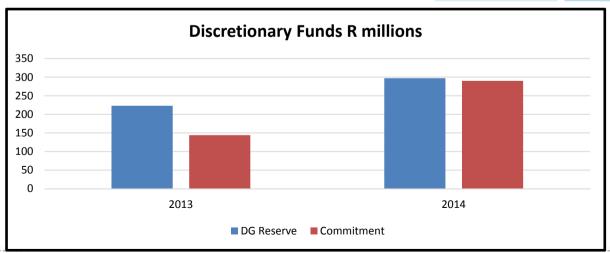
Small employers: 167

More funds allocated to discretionary expenditure

FINANCIAL HIGHLIGHTS

"Celebrating 20 years of education excellence."

| Statement of Financial Position - Highlights | 2013/14 Audited R'millions | 2012/13 Audited R'millions | Var |
|--|----------------------------------|----------------------------------|-----|
| Cash and cash equivalents | 471 | 464 | 2% |
| Discretionery reserve Commitment at year end | 297 290 | 223 144 | 27% |
| % Committed at year end No funds were forfeited to NSF as commitments exceeded 95% | 98% | 65% | |



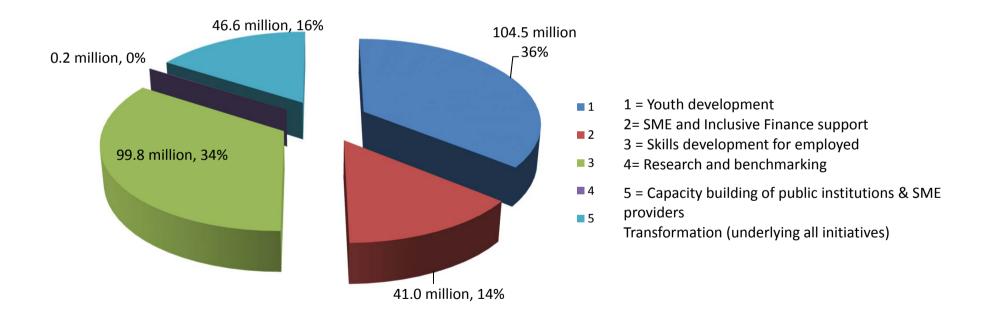
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FINANCIAL HIGHLIGHTS - DISCRETIONARY GRANTS

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• Strategic Priority Areas (From Strategic Plan):



PERFORMANCE INFORMATION

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DHET SLA agreement Summary

| LEARNING PROGRAMMES | TARGETS | ACHIEVED |
|--|--------------------------|--------------------|
| Workers Entering Learnerships | 1300 | Achieved |
| Workers Entering Bursaries | 378 | Achieved |
| Workers Entering Skills Programmes | 1040 | Achieved |
| | | |
| Workers Certificated in Learnerships | 844 | Partially Achieved |
| Workers Certificated in Bursary | 171 | Achieved |
| Workers Certificated in Skills Programmes | 180 | Achieved |
| | | |
| Unemployed Entering Learnerships | 775 | Achieved |
| Unemployed Entering Bursaries | 785 | Achieved |
| Unemployed Entering Internships/Workplace experience | 100 | Achieved |
| Unemployed Entering Skills Programmes | 210 | Achieved |
| | | |
| Unemployed Certificated in Learnerships | 348 | Achieved |
| Unemployed Certificated in Bursaries | 222 | Partially Achieved |
| Unemployed Certificated in Internships/Workplace experience | 48 | Achieved |
| Unemployed Certificated in Skills Programmes | 168 | Achieved |
| | | |
| FET Graduate Placement | 500 | Partially Achieved |
| Work Integrated Learning (Universities) | 0 | Achieved |
| FET College Partnerships (including University of Technology | 6 | Achieved |
| partnerships) | O | Acilieved |
| | | |
| AET Programmes Entered | 100 | Achieved |
| AET Programmes Certificated | 100 | Achieved |
| | | |
| Cooperatives Supported | 40 Cooperative Financial | Achieved |
| | Institutions | |
| Small Business Supported | 50 SME Organisations | Achieved |
| Career Guidance Provided | 200 | Achieved |

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1. Youth Development

- Niche learnerships 354 unemployed learners sponsored
- Letsema and Kuyasa Learnerships (719 learners graduated)
- Internships (70 learners sponsored)
- Virtual Bank Work Readiness Programme (138 Graduate learners, 156 Post-Matric learners, 88% completion rate) (completion and employment rates dependent on timing of performance information)
- University of Fort Hare bursaries (30 students graduated, Financial Markets Programme)
- University of Zululand bursaries (100 additional students registered, partnership with SAICA Thuthuka, gaining traction)
- University of Venda bursaries (SAICA Thuthuka model with recruitment of 50 students)
- Career Awareness 299 teachers benefited (Mpumulanga/KZN targeted) & over 5000 guides distributed

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2. SME (and Inclusive Finance) Development

- Mobile Training Solutions: move to assessment & certification of learners (Customer Counselling and Collect & Manage Loans) – 85 SMEs
- CFI Technical Analyst Internship Programme (incl Certificate in CFI Management)
- Close partnership with Co-operative Bank Development Agency (CBDA) and National Association of Co-operative Financial Institutions – 40 CFIs supported and training delivered to 194 members

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3. Skills Development for the Employed

- Delegated by QCTO as Development Quality Partner
- 621 learners certificated on BANKSETA's 9 qualifications
- 1757 learners enrolled on skills programmes (619 certificated)
- Niche Learnerships increase in number of applications 36 received (17 from Microfinance enterprises), 631 candidates funded
- Recognition of Prior Learning pilot 227 candidates graduated
- Pivotal Grant funding window: 151 applications received,
 R29 million allocated to 855 beneficiaries

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4. Research and Benchmarking

- Updates to Banking and Inclusive Banking SSP
- Scarce Skills:
 - > FAIS Compliant Consultant
 - Credit Card Specialist
 - Business Development Relationship Manager
 - Risk Specialist
 - Information Technology Markets Trading Developer
 - > FX Spot Trader
 - Financial Analyst (internal)
 - Statistical Analyst
 - Debit Card/Credit Card Fraud Investigator
 - Research Analyst
 - Trader (sales, equity, derivatives)
 - Fiduciary Manager

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5. Capacity Building of Public (FET/HET) Institutions and SME Providers

- DHET Developing capacity of TVET/FET institutions to create graduates more suited for work
- Level 3 Accounting Technicians qualifications
- Participating institutions (300 learners, 35 lecturers):
 - ➤ Letaba FET College (Tzaneen, Limpopo)
 - Umfolozi FET College (Newcastle, KZN)
 - ➤ Flavius Mareka FET college (Sasolburg, Free State)
 - Motheo FET College (Bloemfontein, Free State)
 - Gert Sibanda FET College (Standerton/Ermelo, Mpumalanga)
 - Orbit FET College (Rustenburg, NW)
- 8 FETs granted WIL funding for learners to gain workplace experience
- 3 UoTs development of soft skills core to productivity and corporate teamwork

LOOKING FORWARD – 2014/15 AND 2015/16 BUSINESS PLAN/BUDGET

"Celebrating 20 years of education excellence."

| Description | 2015/16 R millions (Draft) | % Increase/Decrease | 2014/15 R millions |
|----------------------------------|-------------------------------|------------------------|-----------------------|
| Levies Received | 545 | 3% | 527 |
| *Admin including QCTO | 71 | | 69 |
| *Discretionary | 337 | | 326 |
| *Mandatory | 136 | | 132 |
| Interest Received | <u>13</u> | 19% | <u>12</u> |
| Total Income | 558 | 4% | 539 |
| | | | |
| Admin expenditure including QCTO | 70 | 1% | 69 |
| Mandatory expenditure | 132 | 3% | 128 |
| Discretionary expenditure | <u>315</u> | -2% | <u>322</u> |
| Total Expenditure | <u>517</u> | -0.34 | <u>519</u> |
| Surplus/Deficit | 41 | 52% | 20 |

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2013/2014

LOOKING FORWARD – 2015/16 STRATEGIC OUTCOME-ORIENTATED GOALS

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Strategic outcome Oriented Goal 1

Research sector skills and undertake benchmarking against national and international best practices to ensure relevant and cutting edge interventions.

Strategic outcome Oriented Goal 2

To enhance the employability of the Youth through effective education and training development initiatives.

Strategic outcome Oriented Goal 3

To provide the employed workforce with scarce and critical skills to close skills gaps.

LOOKING FORWARD – 2015/16 STRATEGIC OUTCOME-ORIENTATED GOALS

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Strategic outcome Oriented Goal 4

Enhance SME participation, sustainability and job creation through skills development.

Strategic outcome Oriented Goal 5

To enhance and build capacity of public FETs / HEIs, SME providers and universities of technology to increase the national footprint and to improve relevance of training interventions in response to sector needs.

Strategic outcome Oriented Goal 6

To create a skills pool that would enable the sector to meet transformation targets.

2015/16 FOCUS AREAS

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- Work-integrated Learning (in partnership with TVET/FET colleges)
- IT training for the sector
- Impact Assessment
- Insourcing/Outsourcing of functions model
- Provincial Presence
- Preparing for end of NSDS III license period (31 March 2016)

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BANKSETA BOARD MEMBERS

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Representing Employee Forum:

- Joe Kokela (Sasbo)
- Isaac Ramputa (Sasbo)
- Samantha Anthony (Sasbo)
- Myan Soobramoney (Sasbo)
- Manny Captain (Sasbo)

Representing Employer Forum:

- Abram Thebyane (Nedbank)
- Nathan Motjuwadi (Capitec Bank)
- Elizabeth Maepa (FirstRand)
- Sharon Taylor (Standard Bank)

Ministerial Appointments

- Martin Mahosi (Chairperson)
- Malesela Maleka

BANKSETA BOARD MEMBERS

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New Board member s (June 2014)

- Sarah Louw (Absa)
- Liesel Hollis (Sasbo)
- Israel Noko (MFSA)

Nomination awaiting approval by the Minister

Olaotse Matshane (CBDA)



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THANK YOU





